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January 27, 2025

**MEMORANDUM**

**TO:** Brian Marks  
Chief Administrative Officer  
Cochrane District Services Board

**FROM:** Kyle MacIntyre  
Assistant Deputy Minister  
Mental Health and Addictions Division

Sean Twyford  
Assistant Deputy Minister  
Strategic Policy, Planning & French Language Services Division

**RE:** Homelessness and Addiction Recovery Treatment Hubs Three-Year Demonstration Project: Call for Proposal Results

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Dear Brian Marks:

Thank you for participating in the Homelessness and Addiction Recovery Treatment Hubs (“HART Hubs”) Call for Proposals process.

We sincerely appreciate the time and effort you and your partner organizations have taken in submitting your proposal. We commend you on the passion you have shown for serving some of the most vulnerable people in Ontario.

While the ministry received numerous proposals from dedicated community organizations across the province, the 3-year HART Hub Demonstration Project will be limited in scope to 27 locations.

Unfortunately, we will not move forward with your application at this time. We understand that this news is disappointing and we acknowledge and thank you for your efforts to work across your community to put forward a proposal for consideration.

We wish you and your community all the best.

Sincerely,



Kyle MacIntyre  
Assistant Deputy Minister  
Mental Health and Addictions Division



Sean Twyford  
Assistant Deputy Minister  
Strategic Policy, Planning & French  
Language Services

- c: Deborah Richardson, Deputy Minister, Ministry of Health  
Alison Blair, Associate Deputy Minister, Health Integration and Partnerships,  
Ministry of Health  
Kyle MacIntyre, Assistant Deputy Minister, Mental Health and Addictions Division, Ministry of  
Health  
Brian Marks, Chief Administrative Officer Cochrane District Services Board